

“Allied Mineral Products, Inc.’s 50th Anniversary Speech” given by Mr. Tamio Okada, Chairman-Nippon Crucible Co., Ltd. on September 23, 2011 (Columbus, Ohio)

MY ENGLISH IS POOR. BUT, I BEG YOUR PARDON TO SPEAK

IN ENGLISH BY MYSELF.

MR. JON K. TABOR, CHAIRMAN AND CHIEF EXECUTIVE OFFICER,
MR. JOHN TABOR, JR. PRESIDENT & CHIEF OPERATING OFFICER
& MR. DOUGLAS K. DOZA, MR. TOM E. GIBSON, OTHER DIRECTORS,
EMPLOYEES AND THEIR FAMILIES OF ALLIED MINERALS AND
DISTINGUISHED GUESTS, LADIES AND GENTLEMEN.

ON BEHALF OF NIPPON CRUCIBLE CO., LTD., I WOULD LIKE TO
EXTEND SINCERE CONGRATULATIONS FOR ALLIED MINERAL
PRODUCTS, INCORPORATED’S 50TH ANNIVERSARY.

I UNDERSTAND THIS DAY IS ALSO TO HONOR MR. ROBERT
SCOTT AND MR. WINEMILLER, THE CO-FOUNDERS OF ALLIED
MINERAL.

I ADMIRE MR. SCOTT AND MR. WINEMILLER FOR THEIR VISION AND
THEIR VERY IMPORTANT FIRST STEP IN FOUNDING ALLIED MINERAL
HALF CENTURY AGO. MR. SCOTT AND ALSO FORMER PRESIDENT OF
MR. JOHN TURNER, JR MUST BE VERY PROUD TODAY TO SEE THAT
ALLIED MINERAL HAS GROWN TO BECOME A GLOBAL LEADER IN THE
INDUCTION FURNACE REFRACTORY FIELD THROUGH ITS EXCELLENT
TECHNOLOGY, WORLDWIDE DISTRIBUTOR NETWORK AND OVERSEAS
OPERATIONS: ALLIED MINERAL EUROPE, ALLIED MINERAL

TIEANJIN CHINA AND ALLIED MINERAL SOUTH AFRICA.

MY NAME IS TOMMY OKADA, CHAIRMAN OF NIPPON CRUCIBLE.
I WAS VERY PLEASED TO RECEIVE THE INVITATION CARD FROM
ALLIED MINERAL AND I AM VERY HAPPY TO BE HERE FOR THIS
IMPORTANT DAY IN THE HISTORY OF ALLIED MINERAL.

I RECALL THE TIME OF ALLIED MINERAL 40TH ANNIVERSARY.
I WAS INVITED TO ATTEND THE ANNIVERSARY.
WHEN I WAS FLYING TO MENNEAPOLIS ON THE WAY TO COLUMBUS,
OHIO HERE WITH OUR FORMER AMERICAN EMPLOYEE OF GEORGE
HITE, MY FLIGHT SUDDENLY LANDED ON VANCOUVER, CANADA
WITHOUT ANY ANNOUNCEMENT. I COULDN'T GET ANY REASON WHY
THIS HAPPENED. THEN, AT THE AIRPORT, I WAS SURPRISED TO
HEAR THE NEWS OF 9.11 ATTACK WHICH HAPPENED JUST FEW
HOURS AGO.

GEORGE HITE TRIED TO PHONE TO ALLIED MINERAL . BUT ALL
THE TELEPHONES DID NOT WORK COMPLETELY.
THEN WE WERE MOVED TO SEATLE BY BUS. IT TOOK ABOUT 10
HOURS DUE TO SEVERE IMMIGRATION CHECK IN TO U.S.A.
ALSO THE BUS DROVE SLOWLY AND SLOWLY. AT THE HOTEL IN
SEATLE, I HAD BIG SHOCK BY WATCHING THE ATTACK SCENE ON TV.
IT WAS REALLY TERRIBLE.

SO, UNFORTUNATELY I COULD NOT ATTEND 40TH
ANNIVERSARY.

HOWEVER, I HEARD LATER THE ANNIVERSARY EVENT WAS
CANCELLED.

TODAY AGAIN, I CAME FROM TOKYO, JAPAN. I AM LUCKY, THIS
TIME NO ATTACK. THE DISTANCE IN MILES BETWEEN TOKYO AND
COLUMBUS IS VERY FAR, VERY LONG WAY.

BUT, DISTANCE IN MIND, HEART, BETWEEN ALLIED MINERAL AND
NIPPON CRUCIBLE – IS VERY CLOSE- VERY NEAR.

AND, OUR TWO COMPANIES HAVE A HEARTFELT AND TECHNICAL
RELATIONSHIP.

WE ARE JUST NEIGHBORS LIKE RELATIVES LIVING VERY NEARBY TO
EACH OTHER.

WE, NIPPON CRUCIBLE, HAVE BEEN ASSOCIATED WITH THE
ALLIED MINERAL ORGANIZATION FOR ALMOST 27 YEARS WHEN
WE RECEIVED ALLIED MINERAL'S TECHNICAL LICENSE ON
NOVEMBER 14, 1984 FOR THE PRODUCTION AND SALE OF DRY
MATERIAL FOR INDUCTION FURNACE IN THE JAPANESE MARKET.

WE TAKE PRIDE IN HAVING BEEN ASSOCIATED WITH THE FINE
ALLIED MINERAL ORGANIZATION FOR THESE PAST 27 YEARS.
I KNOW THAT THIS RELATIONSHIP WILL CONTINUE FOREVER.

I CAN PROMISE ALL OF YOU I CAN COME HERE AGAIN TO GIVE
A CONGRATULATIONS SPEECH FOR 1-CENTURY -- 100 YEARS
ANNIVERSARY OF ALLIED MINERAL – IF CHAIRMAN MR. JON
TABOR SENDS TO ME THE INVITATION LETTER BY YOURSELF!!

CONGRATULATIONS!!